


Managing Uncertainty in Systems of Systems Operating in Dynamic Environments

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Biography
Nicola Ricci is a graduate student at MIT, pursuing an S.M. in Aeronautics and Astronautics. Prior to attending MIT, he received a B.S. in Aerospace Engineering from Boston University. He also studied in Dresden (Germany) for six months, where he attended TUD (Technische Universität Dresden). His prior research experience includes developing an object-oriented simulation program that helps understanding the performance of System-of-Systems in highly stochastic environments.

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Related Publications
Ross, A.M., McManus, H.L., Long, A., Richards, M.G., Rhodes, D.H., and Hastings, D.E., "Responsive Systems Comparison Method: Case Study in Assessing Future Designs in the Presence of Change," AIAA Space 2008, San Diego, CA, September 2008.
Walton, M.A., *Managing Uncertainty in Space Systems Conceptual Design Using Portfolio Theory*, Doctor of Philosophy Dissertation, Aeronautics and Astronautics, MIT, June 2002.

Motivation

- The world changes more and more rapidly, and with increased interconnectedness, it is essential to analyze the impact of **dynamic contexts** on a system (or SoS) in alternative futures in order to anticipate long term value.
- Uncertainty** is embedded in everything; finding a way to systematically manage uncertain outcomes could be important for ensuring the success of a system.
 - Decisions made during design phases are far separated from consequences of those decisions, but may have a great impact on system performance
 - These decisions are often subject to human cognitive and context-related biases (social, political, etc.). Not addressing these uncertainties may result in unexpected and undesirable outcomes.
- Systems of Systems** are particularly susceptible to the above considerations as they experience dynamics (of operational elements, operational modes, and constituent actors), and as they are exposed to a large variety of uncertainties.

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There is **need** for a method that enables decision makers to **manage the impact of uncertainty** on Systems of Systems that operate **in dynamic environments**

Modern Portfolio Theory

Modern Portfolio Theory (MPT) was introduced in 1952 by Harry Markowitz in a **financial** context.
MPT attempts to:

- Maximize return**, given a certain risk investors are willing to take.
- Minimize risk**, given a certain return investors are interested in.

MPT relies on the concept of **diversification** in investing (illustrated in figure below).

The classical portfolio optimization problems are the following:

Minimize Variance	Maximize Return
$\min \frac{1}{2} w^T Q w$	$\max \sum_{i=1}^n r_i w_i$
$S.T. \sum_{i=1}^n r_i w_i \geq r$	$S.T. \frac{1}{2} w^T Q w \leq \sigma^2$
$S.T. \sum_{i=1}^n w_i = 1$	$S.T. \sum_{i=1}^n w_i = 1$
$S.T. w \geq 0$	$S.T. w \geq 0$

Where r is the expected return, w is the selected weighting of assets, and Q is the covariance matrix (measure of variability in a portfolio).

Source: <http://www.investopedia.com/articles/06/MPT.asp#axzz1a7Frz1Vx> Source: Walton 2002

Responsive Systems Comparison

Responsive Systems Comparison (RSC) is a method that allows for the **comparison** of the performance of many proposed systems in a wide variety of possible futures. Using this method, one can identify candidate systems that deliver best value under different future situations.

RSC is an application of Epoch-Era-Analysis (EEA), which allows for the analysis of **systems' performance** through their lifetime, which is subject to **context** and **expectation** changes.

The graph on the left illustrates a five-epoch analysis of a responsive system. An epoch is a discrete time period where **expectations and context** are fixed. A **sequence** of epochs constitutes an era, which is the system lifetime. It is important to note that the **order** of the epochs matters when concerned with the performance of a system.

Source: Ross et al. 2008

Prior Work

Dr. Myles Walton proposed a way of using Modern Portfolio theory in **Space Systems applications** in his PhD dissertation *Managing Uncertainty in Space Systems Conceptual Design using Portfolio Theory*. Walton highlights basic **assumptions** and **limitations** of MPT that ought to be considered and modified when applying the theory to the Space Systems context:

- Uncertainty is represented by a normal distribution of outcomes
- There is no cost in holding assets in portfolio
- Customers are risk-averse

Walton proposed the solution to these problems as given by:

- **Semi-variance**: use upside and downside covariance matrices to eliminate normality in distribution and introduce a method to consider the benefits one may gain from uncertainty.
- **Cost of diversification**: quantify the cost of diversification based on the correlation of assets.

The new portfolio optimization problems proposed by Walton in the case of Space Systems concept design is:

$$\max: E(r)w - \frac{k}{2} w^T Q_{downside} w$$

$$s.t.: \sum_{i=1}^n w_i = 1$$

$$s.t.: C_D < C_{max}$$

$$s.t.: w \geq 0$$

$$\max: E(r)w + \frac{1}{2} w^T Q_{upside} w - \frac{k}{2} w^T Q_{downside} w$$

$$s.t.: \sum_{i=1}^n w_i = 1$$

$$s.t.: C_D < C_{max}$$

$$s.t.: w \geq 0$$

Source: Walton 2002

Research Approach

Through an **exploratory application to a Maritime Security SoS case**, this research will seek to:

- Extend** the use of Modern Portfolio Theory to general SoS
 - Define limits and conditions for applicability of theory
 - Make necessary changes to the theory in order to compensate for its application at a multi-system level
- Combine** the use of MPT and RSC
 - Apply MPT to performance and uncertain information of systems that operate through eras (i.e., sequences of discrete epochs)
 - Quantify the uncertainty that propagates through sequences of epochs
- Explore** the concept of a tradespace of system portfolios

The research will result in analytic and prescriptive guidance on how to evaluate and construct system portfolios for SoS

Challenges

Quantification of **cost of diversification** of portfolio. Unlike in finance, SoS portfolios are composed of assets whose growth is driven by contributions by asset holders.

- What is the cost as a function of the number and types of assets?

COST = fn (# of Assets)

Source: Walton 2002

Quantification of **context-related uncertainties** when applying RSC method. These types of uncertainty may include political uncertainty, obsolescence uncertainty, utility uncertainty.

Correlation of system-endogenous uncertainties in different epochs. Obtaining **final** era uncertainty of system outcomes by relating uncertainties arising within each epoch.

Implementation of a way to **represent all attributes** important to each decision maker **in few dimensions** (preferably one).

Can MPT capture the behavior of all outcome distributions? Deviations from normal distributions assumed in MPT must be considered.

- Develop new ways to express uncertainties beyond variance and covariance.